



WMU's RICS Enterprise — The Times They are A-Changin'

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Mission & Vision

RICS

Strategic Plan

KPIs

Canceled Awards

F&A Challenges

What to Do

Resilience

Discussion

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6 F&A Challenges

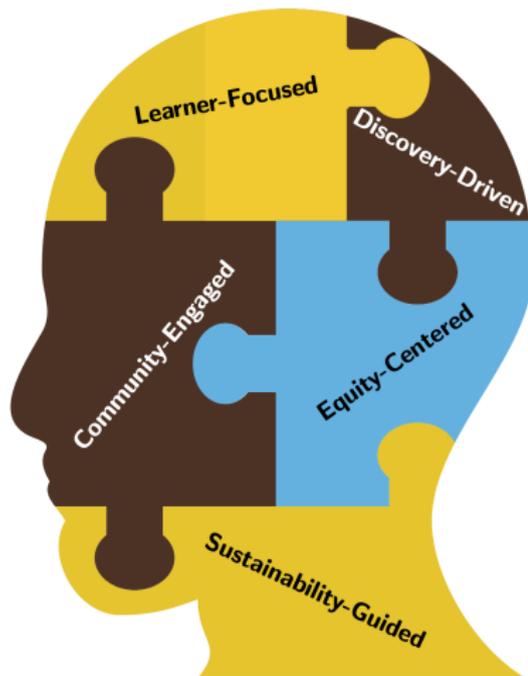
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Mission, Vision & Core Values

- ▶ We are an access-oriented institution that provides an **impactful and inclusive education** that **integrates discovery** and fosters **holistic growth** and well-being "so that all may learn."
- ▶ We empower every person to grow, thrive and belong. We contribute to **making the world a better place through creativity, research, innovation** and compassion.



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- ▶ To better support WMU's mission & vision, its Research, Innovation, and Creative Scholarship (RICS) enterprise strives to
 - ▶ **be impactful and Inclusive**
 - ▶ **integrate discovery**
 - ▶ **make the world a better place through creativity, research, innovation**
- ▶ A call for a RICS enterprise that serves students and partners with businesses and the industry in the region.

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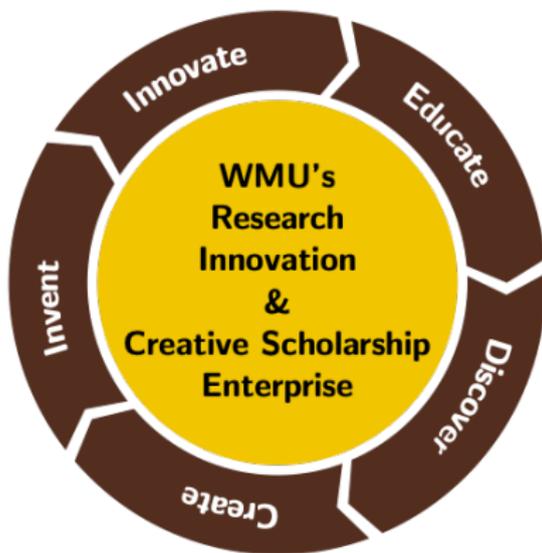
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- ▶ WMU will continue leveraging its RICS enterprise to provide students with
 - ▶ Experience-driven learning
 - ▶ Employment opportunities
 - ▶ Skills employers seek



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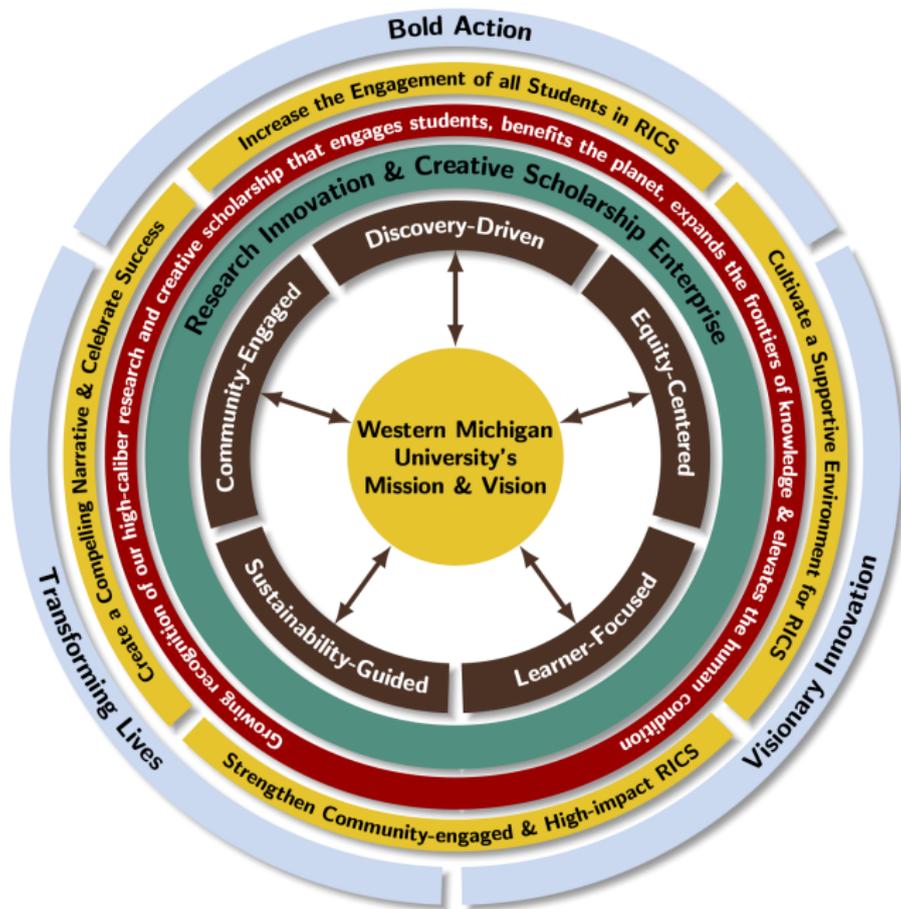
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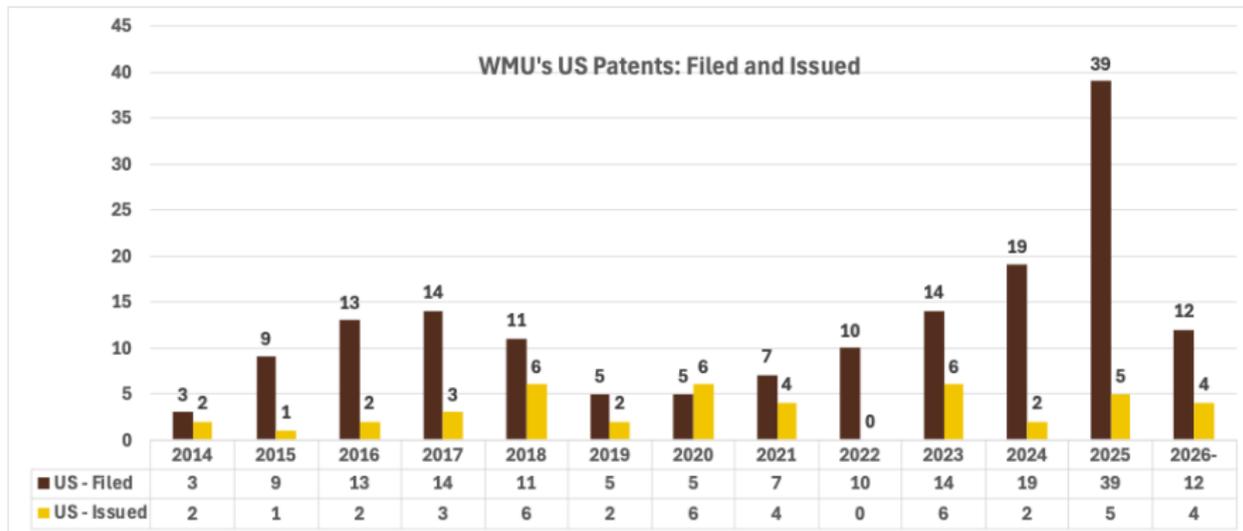
Strategic Plan



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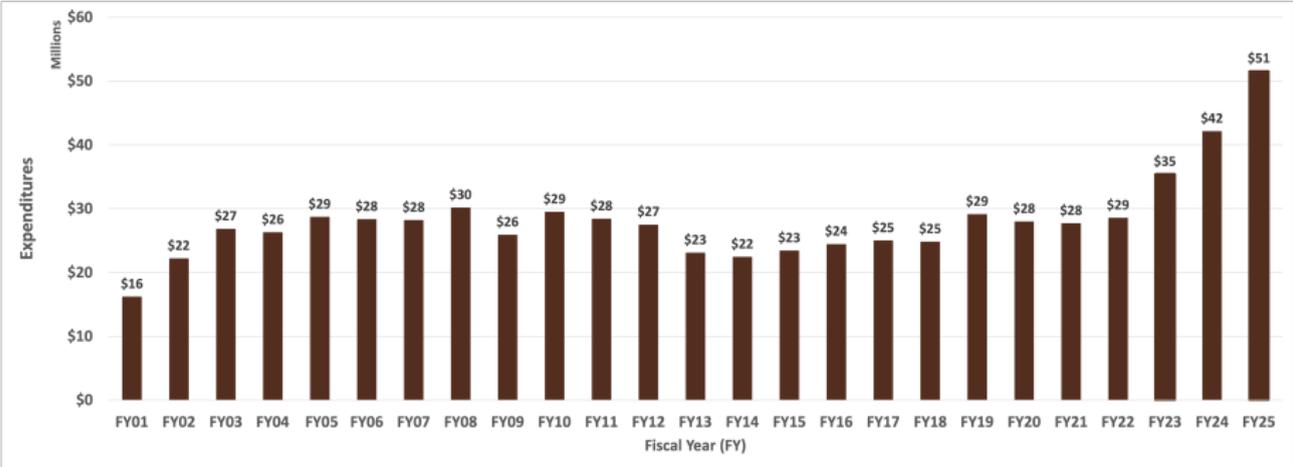




Extramural Research Expenditures



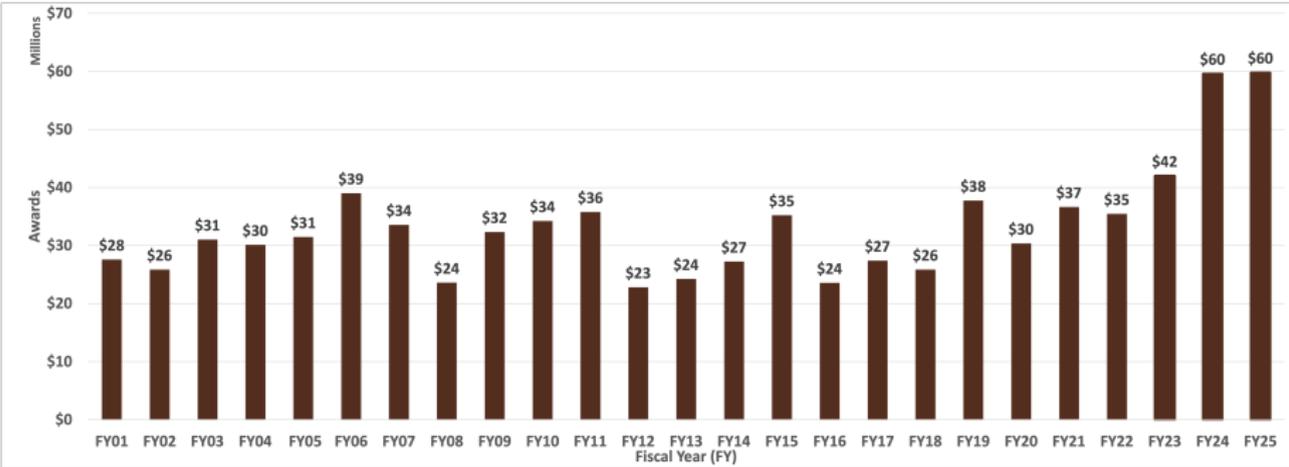
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Extramural Research Awards



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Extramural Awards & Expenditures YoY



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[July 1 - December 31]	FY 2025	FY 2026	\$ Variance	% Change
Total Awards	\$29,650,920	\$28,666,589	[\$984,331]	3.32% Decline
Total Expenditures	\$21,394,293	\$18,470,380	[\$2,923,913]	13.67% Decline

Question

If FY25 awards didn't decline, how come expenditures are down?

Canceled Awards



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- ▶ Since February 2025, we lost \$9.3M in active awards and an additional \$7.8M in anticipated funds, bringing the total loss to \$17.1M.
- ▶ We also lost \$6.08M in awards that never materialized, resulting in a total impact of \$23.18M spread over the next few years.
- ▶ We have three Department of Energy grants, totaling \$4.2 million that haven't received their new (annual) authorizations.
 - ▶ We do not know when the pause in contract modifications will end as all projects are currently undergoing review to ensure alignment with administration priorities.
- ▶ The new “Energy and Water Development and Related Agencies Appropriations Act, 2026” doesn't give much hope.

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- ▶ Administration has been attempting to cap the F&A at 15% while they rewrite the OMB Uniform Guidance (2 CFR 200).
- ▶ APLU, AAU, ACE, and others jointly submitted two proposals to address the challenge
 - ▶ One model, named the FAIR model seems to be gaining traction

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Detailed Option

Research Performance Costs (RPC)	
Senior Key Personnel (e.g., PIs)	\$\$
Other Personnel (e.g., grad students)	\$\$
Supplies	\$\$
Publication costs	\$\$
Etc...	\$\$
Essential Research Performance Support (ERPS)	
<i>Regulatory Compliance (RC)</i>	\$\$
<i>Award Management, Oversight, & Reporting (AMOR)</i>	\$\$
<i>Essential Research Performance Facilities (ERPF) (% of budget)</i>	%
<i>Research Information and Data Services (RIDS)</i>	\$\$
General Research Operations (GRO) (% of budget)	15%

Simple Option

Available for all institutions and especially attractive for those with insufficient administrative resources, or lacking the type of research appropriate for, the Detailed Option

Research Performance Costs (RPC)	
Senior Key Personnel (e.g., PIs)	\$\$
Other Personnel (e.g., grad students)	\$\$
Supplies	\$\$
Publication costs	\$\$
Etc...	\$\$
Essential Research Performance Support (ERPS)	
<i>Regulatory Costs (RC)</i>	\$\$
<i>Award Management, Oversight, & Reporting (AMOR)</i>	\$\$
General Research Operations (GRO) (% of budget)	15%

10% of
total
Budget



- ▶ Universities may have to move away from the F&A distribution they had in place
 - ▶ Impact on WRAPs
 - ▶ ORI's equipment maintenance funds

Budget Model

We are working closely with the Office of Business and Finance to make sure the ambiguity is accounted as we shift to a new budget model

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- ▶ We will adapt to the new realities rapidly
 - ▶ And move forward with our mission so that **all may learn**
- ▶ We will target strategic growth areas that are
 - ▶ Multidisciplinary
 - ▶ Fertile for extramural funding and philanthropic investment, and
 - ▶ Provide experiential learning opportunities for our students
- ▶ We will not curl up in fetal position and pray things will change
- ▶ **Resilience is key**

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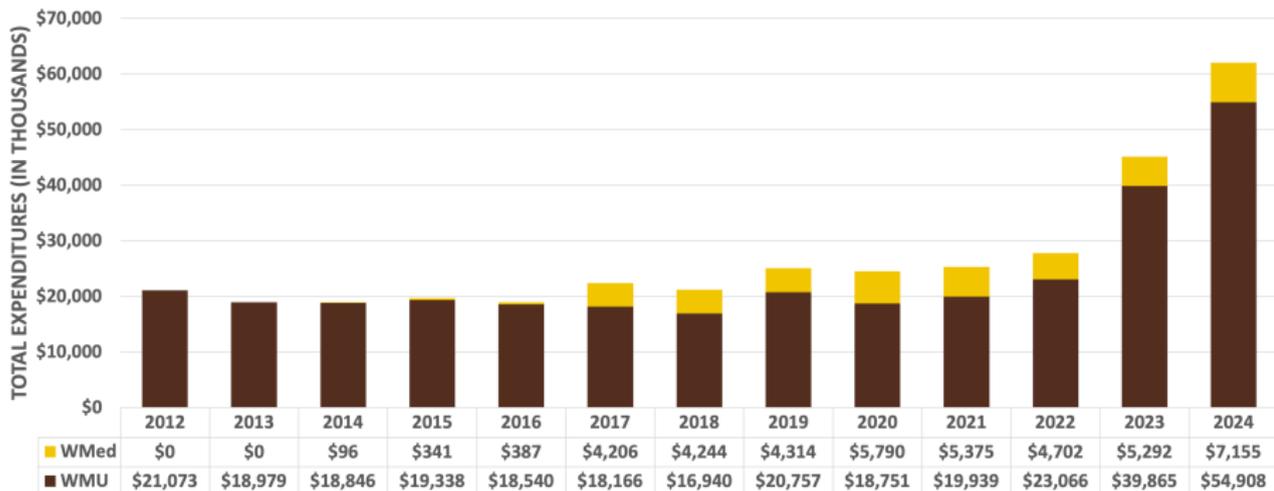
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NSF HERD Total Research Expenditures



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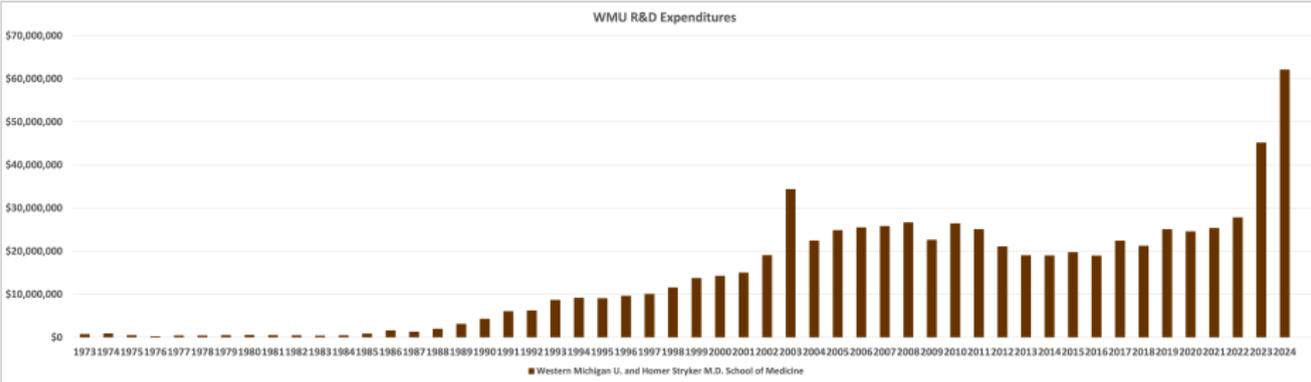
WMU + WMed Total Research Expenditures in HERD



Longer Historical Perspective



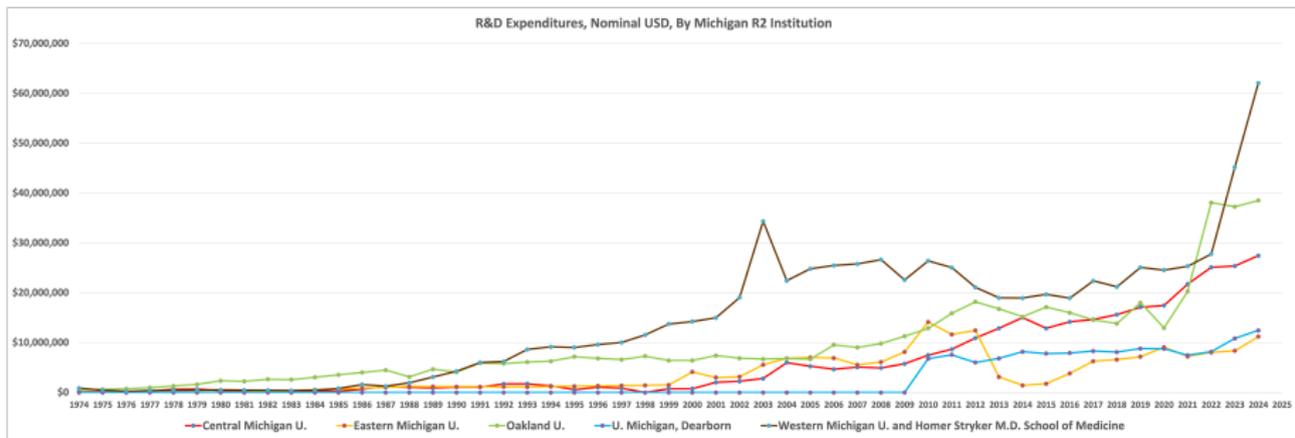
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WMU & Friends Historical Perspective



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Some schools we passed

- ▶ **Kent State University (R1)**
- ▶ Air Force Institute of Technology
- ▶ Portland State
- ▶ **U Denver (R1)**
- ▶ **U Missouri Kansas City (R1)**
- ▶ **Catholic Univ of America (R1)**
- ▶ Boise State University
- ▶ **Loyola University (R1)**
- ▶ Marquette
- ▶ **Southern Illinois, Carbondale (R1)**

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